

Contents

Foreword xiii Acknowledgments xvii Contributors xix

SECTION I

Introduction

1	Why a Practical Playbook about Working Together to Improve Maternal Health? Alisahah Jackson, Dorothy Cilenti, Lindsey Yates, Sarah Verbiest, J. Lloyd Michener, and Natalie D. Hernandez	3
2	Promoting Federal Partnerships for Effective Program Implementation <i>Clara E. Busse, Sandra J. Lloyd, Ashley Wilkes, and</i> <i>Catherine J. Vladutiu</i>	9
3	How Academic Centers Can Accelerate Partnerships and Progress in Maternal Health Alison M. Stuebe	19
4	Transformational Maternal and Child Health through Expanded Healthcare Coordination and Community Engagement Ahmed V. Calvo, Lyndsey Stadtmueller, Anita Isama, Erica O'Neill, and Mark Loafman	37
5	Improving Maternal and Child Health Outcomes: An Opportunity for Expanded Primary Healthcare Teams Mark Loafman, Kenya Thomas-Allen, Anita Isama, and Ahmed V. Calvo	47
6	It's Not a Flip of the Switch: One Healthcare System's Collaborative Approach to Engaging External Partners to Support the Maternity Journey Brisa Urquieta de Hernandez, Christine Brocato, Manoja Ratnayake Lecamwasam, and Anuradhika Anuradhika	57

SECTION II Collaboration

7	Collaborations to Improve Maternal Health Dorothy Cilenti and Ruth S. Buzi	73
8	Extending the Reach of Maternal Health Practice into New Zones of Transformation with the Framework for Aligning Sectors Daniel Lanford, Karen Minyard, Leigh Alderman, Japera Hemming, Christopher Parker, and Tanisa Foxworth Adimu	77
9	An Approach for Whole-Person Health: Oral Healthcare Integration for Improved Maternal Outcomes Timothy L. Ricks and Zachary A. Brian	93
10	What It Really Takes to Succeed: Practical Tips for Maternal Health Collaboration Piia Hanson and Kimberly Sherman	107
11	Bringing Together Clinical and Community Partners for Better Patient Care: Bootheel Perinatal Network Barbara Gleason, Rebecca Burger, Morgan Nesselrodt, Susan Kendig, and Tanisa Foxworth Adimu	119
12	A Community Approach to Addressing Inequities in Maternal Health Deidre McDaniel, Valerie Newsome Garcia, Karen Chustz, Saanie Sulley, Deborah Frazier, and Haywood Brown	133
13	The Broward Healthy Start Program: Cross-Sector Collaboration—Improving Pregnancy Outcomes and Birth Equity Using a Collective-Impact Framework Marci Ronik, Monica Figueroa King, Sharetta Remikie, and Roneé Wilson	139
14	Impacting Maternal and Prenatal Care Together: A Harris County/Houston Collaborative June Hanke, Jamie Freeny, and Ruth S. Buzi	153

	15	Activating Our Village in Los Angeles County: Birth Equity and Black Families Brandi Sims Desjolais, Melissa Franklin, Helen O'Connor, Kaci Patterson, Sonya Young Aadam, Deborah Allen, Adjoa Jones, and Sylvia Swilley	165
SECTION III	Equ	ity	
	16	Centering Equity: Systemic Racism and Social Determinants of Maternal Health <i>Natalie D. Hernandez and Tamaron A. Johnson</i>	187
	17	Historical Context Matters: Structural Racism, Maternal Health, and Reproductive Justice Christine M. Velez and Maria Mercedes Ávila	191
	18	Equity and Systemic Racism Jonathan Webb	201
	19	Introduction to Maternal Health Equity: A Consensus-Driven Definition and Research Priorities Elizabeth A. Mosley	213
	20	Redesigning Systems with Black Women to Improve Maternal Health in Atlanta Jemea Dorsey and Kaprice Welsh	227
	21	Doulas and Incarcerated Populations Crystal Hayes and Marisa Pizii	237
	22	Environmental Impacts on Maternal Health Michele Okoh	247
	23	Reimagining Prenatal Care: Designing a Justice-Conscious Approach to Reproductive Health, Pregnancy, and Early Parenthood Keegan D. Warren and Daphne McGee	259
SECTION IV	Data	a	
	24	Using and Improving Maternal Health Data to Achieve Equity	273

Lindsey Yates

:	25	Democratizing Data: Understanding the Challenges and Opportunities for Community-Based Utilization of Maternal Mortality Data and Maternal Health Interventions Athena Cross and Pam Silberman	277
:	26	Decolonizing Maternal Health Research: An Introduction to Indigenous Research Methods and a Decolonial Framework for Indigenous Maternal Health Research Alayah Johnson-Jennings	289
:	27	Garbage In, Garbage Out: Examining How Maternal Health Data Tools Misuse Race Marie V. Plaisime	301
:	28	Maternal Health and Gathering Evidence of Structural Racism Lauri Andress	309
:	29	Using Narrative Medicine and Longitudinal Qualitative Research to Examine Maternal Health Outcomes Burcu Bozkurt	319
:	30	Culturally Responsive Evaluation Kimberley Broomfield-Massey, Rakiah Anderson, Calondra Tibbs, and Christine Tucker	327
SECTION V	SECTION V Innovations		
:	31	Innovations to Improve Maternal Health Sarah Verbiest and Monica Beltran	345
:	32	Respectful Care and Reproductive Justice as Foundations for Maternal Health Innovation Aja Clark, Phoebe Wescott, Amy Ushry, Kiara Cruz, Christie Allen, and Inas-Khalidah Mahdi	349
:	33	Women's Health Before, Between, Beyond, and Regardless of Pregnancy Sarah Verbiest, Suzanne Woodward, and Lindsey Yates	363

	34	Innovation in Systems of Postpartum Care Kimberly D. Harper, Nkechi U. Charles, Amelia N. Gibson, and Kristin P. Tully	379
	35	The Integral Role of Community-Based Doulas in Supporting Birth Equity Twylla Dillion and Zainab Sulaiman	391
	36	From Grassroots to Telecommunication Innovation: Bridging the Gap in Perinatal Mental Health Chris Raines and Wendy Davis	405
	37	Using a Learning Community Model to Address Substance Misuse and Co-Occurring Mental Health Challenges among MCH Populations Sanaa Akbarali, Ramya Dronamraju, Katrin Patterson, Ellen Pliska, and Christine Mackie	415
	38	Innovations in Virtual Care Leslie deRosset, Halle Neeley, and Aunchalee Palmquist	427
SECTION VI	Sys	tems and Scalability	
	39	Scaling Up and Sustaining Improvements in Maternal Health Equity J. Lloyd Michener	447
	40	The Role of the Maternal and Child Health Bureau in Supporting States and Communities to Advance Maternal Health Equity Michael D. Warren, Kathy K. Best, Erin Patton, and Belinda Pettiford	451
	41	Driving Access, Health Equity, and Innovation in Maternal Healthcare through Medicaid Jessica C. Smith, Emily Heberlein, Angela Snyder, and Karen Minyard	463
	42	Role of Academic Health Systems in Improving and Sustaining Maternal Health Olufunmilayo Makinde Chinekezi, Karey M. Sutton, Crista E. Johnson-Agbakwu, and Yhenneko J. Taylor	477

43	Building a Maternal Health Workforce to Advance Equity, Partnerships, and Healthy Communities Amy J. Mullenix and M. Kathryn Menard	491
44	The Role of the Family Physician in Pregnancy Care: Striving for Birth Equity and Reducing Maternal Morbidity and Mortality Julie K. Wood	513
45	Employing Policy and Advocacy for Sustainable Reduction of Maternal Mortality and Maternal Health Inequities Anna Kheyfets, Maria Gabriela Ruiz, Keri Carvalho, Candace Stewart, and Ndidiamaka Amutah-Onukagha	523
46	 Sustainability and Finance: The Role of State and Territorial Health Agencies Ellen Pliska, Britta Cedergren, Kristin Sullivan, Melissa Touma, Karl Ensign, Sowmya Kuruganti, Deborah Backman, Alex Wheatley, Heather Pangelinan, Marijane Carey, Shannon Vance, and Sanaa Akbarali 	539
47	How State-Based Foundations Can Leverage Collaboration to Improve Maternal Health: A Case Study from California Dana G. Smith and Stephanie S. Teleki	555
48	B The Role of the Area Health Education Center in Improving Maternal Health Adam J. Zolotor, Jill M. Forcina, Tara Owens Shuler, and Hugh H. Tilson, Jr.	567
49	The Role of Local Health Departments in Women's Health and the Opportunity to Improve Rural Maternal Health Outcomes Lisa Macon Harrison and Abigail Kenney	579
SECTION VII Co	nclusion	
50	The Journey Forward Dorothy Cilenti, Alisahah Jackson, Natalie D. Hernandez, Lindsey Yates, Sarah Verbiest, and J. Lloyd Michener	593

Index 595